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There is nothing quite like the Aspen Institute. It is an extraordinary—and unique—American institution. We work between fields and across divides as a non-profit force for good whose mission is to convene change-makers of every type, established and emerging, to frame and then solve society’s most important problems. We lead on almost every issue with a tool kit stocked for solution-building—always valuing reason, hope, drive, creativity, freedom, integrity, and humanity. In an era of unparalleled technological advancement and dramatic social change, we are needed now more than ever.

Over the past 15 years, the Institute has grown and deepened its impacts in extraordinary ways under the transformational and visionary leadership of Walter Isaacson. We offer the world dozens of policy programs, policy leadership programs, public programs, youth and engagement programs, seminars, international partnerships, and more—programs that span the globe and help communities and leaders everywhere to thrive.

In the years to come, the Aspen Institute will deepen our impacts. It is crucial that we enhance the development of the young, address the urgent challenges of the future, and renew the ideals of democratic society. I look forward to working closely with our many partners and friends as we write the next chapter on the Institute’s scope and leadership for America and the world.

All the best,

Dan Porterfield
President and CEO
OUR NEW HEADQUARTERS
Washington, DC

Gazing out the windows of the Institute’s new Washington, DC headquarters—with panoramic views of Rock Creek Park, Dupont Circle, and Georgetown—makes you feel as if you are standing on an urban mountaintop. The 90,000-square-foot space at 2300 N Street NW was designed by OTJ Architects and built by Davis Construction. The designers chose to work in the modernist idiom of renowned Bauhaus architect Herbert Bayer, who designed the Institute’s Aspen Meadows campus. The new headquarters offers staff a more collaborative work environment and provides larger, enhanced gathering spaces for public events. Support from the Institute’s generous donors (please see page 46) made the whole venture possible.

Photos by Riccardo Savi and Sam Abdelhamid
Aspen Institute policy programs are unlike those of other organizations. They draw on the Institute’s unparalleled convening power as a nonpartisan group to create forums for analysis, problem solving, and consensus building. Programs gather evidence and bring it to bear on a wide range of domestic and global issues, gathering leaders and experts to reach constructive and innovative solutions. Each program is unique in its substance and approach. Together the Institute’s programs share a common mission and methodology: convene people of diverse perspectives to engage in informed dialogue that leads to action.
ASCEND AT THE ASPEN INSTITUTE
ascend.aspeninstitute.org

Ascend is the national hub for breakthrough ideas and collaborations to move children and families toward educational success, economic security, and health and well-being. Ascend embraces a two-generation approach in its work and brings a racial equity and gender lens to its analysis. Ascend directs a nationally recognized fellows program and a state fellowship in Colorado. In addition, Ascend leads a national network active in more than 40 states, fuels new approaches to state and county policy, and accelerates innovation for children and families. Ascend also recently launched the Aspen Family Prosperity Innovation Community to strengthen parents’ and families’ employment, economic security, and health and well-being.

ASPEN ECONOMIC STRATEGY GROUP
www.aspeninstitute.org/esg

The Aspen Economic Strategy Group gathers a diverse range of distinguished leaders and thinkers to address significant structural challenges in the US economy in a nonpartisan spirit. Led by co-chairs Henry Paulson and Erskine Bowles, the group fosters an open exchange of new economic policy ideas and finds viable solutions to economic challenges. The Economic Strategy Group also fosters relationship-building among the next generation of policy leaders in Washington.

ASPEN FORUM FOR COMMUNITY SOLUTIONS
www.aspencommunitysolutions.org

The Aspen Forum for Community Solutions supports collaboration among many kinds of groups to enable communities to effectively address challenges. Its Opportunity Youth Incentive Fund, a funding collaborative with major foundations and individual donor partners, has invested millions in communities in its commitment to equity across the country. The fund works for higher rates of reconnection to education and employment among “opportunity youth” who are out of school or out of work. Forum for Community Solutions is an organizer of the Collective Impact Forum, and also partners with groups like Neighborhood Funder’s Group and the Center for Community Change to connect grassroots leaders to influencers who can accelerate the reduction of intergenerational poverty across America.

ASPEN GLOBAL INNOVATORS GROUP
www.aspenglobalinnovators.org

The Aspen Global Innovators Group widens access to health and prosperity for people living at the world’s margins. Its network of innovators brings overlooked challenges into plain sight and creates partnerships, programs, and policies to address them. Its early-stage initiatives are collaborations of grassroots experts living in developing countries, women, young leaders, and public and private sector pathfinders. The Aspen Global Innovators Group’s portfolio of programs in the areas of leadership, entrepreneurship, and health innovation includes: Aspen Management Partnership for Health, Aspen New Voices Fellowship, Artisan Alliance, Spotlight Health, Aspen Ideas Incubator, and The Bridge podcast.

ASPEN HIGH SEAS INITIATIVE
www.aspeninstitute.org/programs/high-seas-initiative

The Aspen High Seas Initiative is working to bring the national park idea to the ocean with the creation and expansion of large marine reserves. The high seas cover areas beyond national jurisdiction—64 percent of the ocean surface and 43 percent of the Earth. Scientists tell us that at least 30-40 percent of the ocean needs to be protected to restore and maintain its health. The program spreads global awareness of the importance of the high seas through film and other media, harnesses technologies for exploration and enforcement of marine reserves, and promotes ocean stewardship among young people.

“Every four-four decision, where we throw up our hands and uphold the decision of the lower court, is a failure on the part of the Court. So we worked very hard to reach consensus and to find ways to agree that might not have been very obvious. I hope we continue to go the extra mile to build bridges across differences and to develop more consensus.”

— Elena Kagan, associate justice of the US Supreme Court at an event hosted by the Justice & Society Program
In a time of rising inequality, increasing diversity, and widening polarization, the question of what it means to be American—and how we create a unifying story of “us”—is of prime consequence. The Citizenship and American Identity Program explores this question through a range of cross-ideological activity, from public forums to leadership gatherings to seminars. We focus on three aspects of citizenship: values, systems, and skills. The values segment focuses on articulating and updating the creedal and cultural content of American civic identity. The systems segment includes policy proposals and projects to build social cohesion. The skills segment teaches leaders to construct coalitions and a sense of shared fate across increasingly rigid class and race divides. Three of the program’s core projects are the Better Arguments Project, which encourages Americans to reach across political, cultural, and economic divides and engage one another in more productive debates; What Every American Should Know, an initiative to build civic and cultural literacy in America; and the Narrative Collaboratory, which aims to generate narratives of citizen power and to share the tools to exercise such power.

The Latinos and Society Program seeks to increase awareness and understanding of the growing Latino-American population in the United States and its connection to the well-being of all Americans. As the largest ethnic group in the US, projected to reach 30 percent of the population by 2060, the successes and failures of Latino-Americans will affect the trajectory of the entire country: their participation and leadership in all sectors of society is critical to the nation’s prosperity.

The Aspen Network of Development Entrepreneurs is a global network of organizations that propel entrepreneurship in emerging markets. ANDE members provide critical financial, educational, and business-support services to small and growing businesses based on the conviction that they will create jobs, stimulate long-term economic growth, and produce environmental and social benefits. ANDE members include capacity-development providers, corporations, development-finance institutions, donor agencies, foundations, investment funds, and research and academic institutions from around the world. Launched with 34 members in 2009, ANDE now comprises more than 280 members operating in over 150 countries. ANDE has regional chapters in Brazil, Central America and Mexico, East Africa, East and Southeast Asia, India, South Africa, and West Africa. ANDE will also be launching a new chapter in the Andean region of South America in 2018.

The Aspen Planning and Evaluation Program helps clients plan and evaluate efforts to shape public policy and promote changes in attitudes and behavior. Program staff and consultants work both internally with other Institute programs and externally with foundations and nongovernmental organizations based in the US, Africa, and Europe to assess their contribution to positive change. Current clients address issues as diverse as reducing the incidence of child marriage worldwide, strengthening advocacy for access to reproductive health services in sub-Saharan Africa, and organizing faith-based activists to promote greater educational opportunity for people of color in the US. The program also leads the Institute’s internal program-review process.
How can America’s national security establishment better adapt to nascent threats and challenges? As current global trends defy traditional notions of international relations, what common problems do nations face in the 21st century? This program focuses on transnational issues that blend foreign and domestic subjects. Founded in 1984 with a concentration on strategic relations, arms-control issues, and the US-Soviet relationship, the group traces its roots to annual conferences in the 1970s for university and think tank researchers associated with arms-control projects. As the group evolved, it grew to include legislators, government officials, business and industry representatives, and journalists. The current program has moved beyond its Cold War origins and today spans three generations of policymakers representing a range of perspectives. The approach, however, has remained constant: to use a bipartisan lens to identify the most contentious foreign policy and national security concerns facing our nation, and to assess America’s evolving interests. Recent workshops, briefings, and reports have covered how the new administration should construct its national security decision-making structures, the rise of radicalism in the Middle East, the crisis with Russia, the future of American defense, and the global leadership role of the United States. The Aspen Ministers Forum and Track II dialogues with Brazil, China, and India are also organized under the auspices of the Aspen Strategy Group.

The Bridge, the Institute’s program on race, identity, and inclusion, kickstarts honest conversations by using the candid six-word memoirs of the Race Card Project, which has collected more than 200,000 stories on race, gender identity, ethnicity, religion, and more. The Bridge’s mission is to create spaces where people can explore these issues for deeper understanding of other people’s lives. The program works with communities, corporations, schools, and the media to help raise awareness, share knowledge, and activate learning using a variety of tools and resources. Its aim is to break down barriers and explore how race and identity can influence individuals and institutions. Its vision is to engage people in honest dialogue to help diminish differences, combat disparities, and create a more open world. We all have a story.

The Aspen Business & Society Program helps established and emerging business leaders put values at the heart of practice. Through dialogue, teaching awards and curated leadership networks, the program designs and facilitates opportunities for executives and educators to explore new routes to business sustainability and long-term value creation. Signature programs include the Long-term Strategy Group, First Movers Fellowship, and Ideas Worth Teaching.

The Center for Native American Youth believes Native American youth should lead full and healthy lives, have equal access to opportunity, and draw strength from their culture and one another. Created by former US Senator Byron Dorgan, CNAY works to improve the health, safety, and overall well-being of Native American youth. These youth face serious challenges, including some of the highest rates of unemployment, poverty, alcohol and substance abuse—and an epidemic in which Native youth attempt suicide at 2.5 times the national rate. Despite these challenges, Native youth across the country are undertaking inspiring initiatives to build a bright future for their communities. CNAY focuses on the resilience and strength of these individuals and supports them through youth recognition, inspiration, and leadership; research, advocacy, and policy change; serving as a national resource exchange; and developing Native youth media opportunities that focus on strengths and solutions. CNAY also manages the National Native Youth Network of former President Obama’s Generation Indigenous initiative.

The Aspen Institute Center for Urban Innovation exists to harness the innovative power of cities to make them great places for all of their residents, especially those in underserved neighborhoods, to live, work, connect, and flourish. At their best, cities are engines for inclusion,
economic advancement, and innovation. How can they continue to be? The Center is a white-board space where smart, passionate, creative people find the answers to that vital question together. Since its launch in 2015, the Center for Urban Innovation has hosted convenings and researched subjects including: how local-level regulations can help or hinder innovation and economic inclusion; how cities can prepare for the advent of autonomous vehicles; how inclusive innovation happens in businesses, philanthropies, local governments, and non-profits; and the challenges that women and people of color face in accessing capital. In line with the Aspen Institute’s focus on values-based discussion, the center seeks to understand and articulate the values implicated in innovation, disruption, inclusion, and reinvention.

COLLEGE EXCELLENCE PROGRAM
www.highered.aspeninstitute.org

The College Excellence Program identifies and accelerates the adoption of practices and leadership strategies that improve equity in students’ college access as well as the success of all students in learning, degree completion, and post-graduation employment. Over the past 50 years, increased college access has benefited millions of Americans. But now the nation must get more students through college with the skills and abilities needed for success after graduating. College Excellence helps colleges align their programs, practices, and policies to the success of today’s students, both while they are in college and in the world they inhabit after college. The program’s flagship initiatives include the Aspen Prize for Community College Excellence, which awards $1 million biennially to the nation’s best community colleges and replicates exceptional college outcomes nationwide; the Aspen Presidential Fellowship for Community College Excellence, which trains the next generation of community college leaders; the Siemens Technical Scholars, which recognizes the value that community colleges can provide students, communities, and businesses through excellent programs that prepare students for middle-skill jobs in STEM fields; and the American Talent Initiative, which expands socioeconomic diversity at leading colleges and universities.

COMMUNICATIONS AND SOCIETY PROGRAM
www.aspeninstitute.org/c&s

The Communications and Society Program serves as a venue for global leaders and experts to exchange insights on the societal impact of advances in digital technology and network communications. It creates a space in the policymaking world where both veteran and emerging decision-makers can explore new concepts and develop policy networks. The program convenes approximately 10 leadership roundtables each year on subjects such as artificial intelligence, broadband and spectrum policy, racial inclusion in communications, institutional innovation, and diplomacy and technology. Its major activity for 2017-18 is conducting the Knight Commission on Trust Media and Democracy. The program also runs a project on the future of public libraries. Leaders from across disciplines and perspectives engage in moderated discussions that culminate in specific conclusions and recommendations. The program distributes conference reports to key policymakers and opinion leaders around the world and to the public online.

COMMUNITY STRATEGIES GROUP
www.aspeninstitute.org/csg

The Community Strategies Group helps leaders in rural and urban communities create more vibrant regions that advance and sustain prosperity and well-being for local people, places, and firms, always including those on the economic margins. This group helps community leaders connect with and motivate each other, and equips them with the best ideas, tools, and strategies to improve community and family economic results. The group’s hallmark approach is tailored, peer-to-peer exchanges in which community-based leaders advise each other and create immediate back-home action plans. Community Strategies also brings together practitioners and residents in specific geographic regions to collaborate and find common aims, and connects community innovators with regional and national experts and funders. It distills community lessons into action guides, good-practice profiles, virtual peer-learning exchanges, and online resources. The group builds and manages multiple networks of community-based practitioners and regional leaders from across the country who are focused on advancing family economic success, community-development philanthropy, and wealth-building approaches to regional economic development.
CONGRESSIONAL PROGRAM
www.aspeninstitute.org/congressional

This is a nonpartisan, public-policy education and civility-building program for members of the US Congress, in which more than 30 percent of the current Congress has participated. At a time of congressional gridlock and extreme partisanship, the program offers Republican and Democratic legislators the opportunity to explore policy alternatives and learn from internationally recognized academics and experts. It assists legislators in developing a deeper understanding of public-policy options and the personal relationships necessary to help Congress meaningfully address our nation’s problems. Although the program does not endorse specific legislation, for more than three decades it has provided a forum for policy-issue discussion that has often sown the seeds for significant policy initiatives. Current subjects include international economic and security issues; extremism; energy policy; policy challenges in the developing world; and US policy with regard to Russia, Asia, and the Middle East. The program annually sponsors 25 breakfast meetings and four conferences for members of Congress. No lobbyists, congressional staff, or outside observers are permitted. The program also provides policy education initiatives as a resource for key congressional staff members.

CYBERSECURITY AND TECHNOLOGY PROGRAM
www.aspeninstitute.org/cyber

The attacks of the last decade by nation-states, organized-crime groups, and even individual hackers threaten to undermine trust in not just our institutions but also in the very information that powers our society, from financial and medical records to the media that keeps us informed. Launched in 2017, the Institute’s Cybersecurity and Technology Program offers educational resources, shares knowledge across industries and sectors, and brings together government and private-sector leaders to discuss challenges and offer policy solutions that will help create a safe and secure online environment. Through both public events and a closed-door strategy group that brings together thinkers from Washington, Silicon Valley, academia, journalism, and the private sector, the program helps shape the future of our nation’s security online and ensure that the internet remains a key driver of American innovation.

ECONOMIC OPPORTUNITIES PROGRAM
www.aspeninstitute.org/eop

The Economic Opportunities Program advances promising strategies, policies, and ideas to help low- and moderate-income Americans connect to and thrive in a changing economy. Over its more than 25 years, the program has focused on expanding individuals’ opportunities to find quality work, start businesses, and build assets and economic stability. Its staff works closely with national and local leaders—practitioners, policymakers, employers, foundation leaders, academics, and advocates—to illuminate and encourage policies and practices that have the potential to help lower-income Americans succeed. The program has particular expertise in workforce training and education, microenterprise development and business ownership, financial services and asset-building, and business practices that support quality jobs. To support these fields, the staff leads evaluations and applied research to learn what works and document it; facilitates leadership development and capacity-building opportunities; and communicates promising approaches to broad and diverse audiences. The program comprises several interrelated initiatives that dive deeply into particular approaches to expanding opportunity: FIELD, Workforce Strategies Initiative, UpSkill America, and Good Companies/Good Jobs. The program recently created the Economic Opportunity Fellows Network, which will increase the connections of leaders within and across its fellowship programs.

EDUCATION AND SOCIETY PROGRAM
www.aspeninstitute.org/education

The Education and Society Program advances equity for traditionally underserved students by inspiring, informing, and influencing education leaders across policy and practice. By providing venues for authentic learning and honest off-the-record dialogue and producing a range of resources and tools, Education and Society assists education leaders in designing, implementing, and continually improving strategies to ensure that students prepare for college, career, civic engagement—and life. The program convenes a wide range of stakeholders that are diverse by design—networks of urban superintendents and their teams, state chiefs and their cabinets, elected officials
and their staffers, federal, state, and local policymakers and practitioners, civil rights organizations, teachers, union leaders and reformers, and Republicans and Democrats—to question conventional wisdom, elevate evidence over ideology, and promote innovation that addresses vexing challenges facing the country’s public education system.

**ENERGY AND ENVIRONMENT PROGRAM**
www.aspeninstitute.org/ee

The Energy and Environment Program convenes non-partisan policy dialogue and neutral forums focused on key energy, conservation, and environmental topics and how to promote environmental sustainability and human well-being in a technological world. The program’s mission is to take up enduring questions about nature and society and prompt new thinking among diverse participants by deliberately testing assumptions and policies related to sustainable water use, clean energy, climate change, and conservation. It promotes values-based dialogue among thought leaders from business, government agencies, nongovernmental organizations, and academia to address complex energy and environmental policy challenges in a collegial atmosphere that allows deliberation, creativity, collaboration, and compromise to flourish. Like the Aspen Institute as a whole, the Energy and Environment Program seeks to inspire and explore new ideas and provoke action in the real world.

**FINANCIAL SECURITY PROGRAM**
www.aspenfsp.org

The Aspen Institute Financial Security Program is dedicated to solving critical financial challenges facing America’s households and creating a more inclusive and prosperous economy in which all Americans have the opportunity to save, invest, and own. Working at the intersection of policy and financial markets, the program uses an array of strategic dialogues, briefings, and publications to build consensus among industry leaders, policymakers, and consumer advocates. The goal is to find breakthrough solutions that help hardworking families meet short-term needs and achieve their long-term financial goals. And to foster effective public policies that will shape the rapidly evolving financial system in a way that reduces wealth inequality and improves the financial security of all Americans.

**FOOD AND SOCIETY AT THE ASPEN INSTITUTE**

Food and Society brings together leaders and decision-makers in the food and beverage industry and the public health community—scientists, nutritionists, environmentalists, entrepreneurs, chefs, restaurateurs, farmers, and food makers of all kinds—to find solutions to production, health, and communications challenges in the food system. Initiatives include examining the current state and prevalence of gene editing in food production and assessing whether, where, and how it can be used to foster equity and reduce food insecurity; finding common ground in the current assortment of soda-tax initiatives to make them result in meaningful health improvements; developing seeds for crops that taste better as well as producing higher yields; building on current strategies to reduce food waste; and making restaurants better, harassment-free places to both work and dine. The goal is for people of all income levels to eat better and more healthful diets—and to enjoy them bite by bite.

**FUTURE OF WORK INITIATIVE**
www.aspeninstitute.org/future-of-work

The Aspen Institute’s Future of Work Initiative identifies concrete ways to address the challenges American workers and businesses face given the changing nature of work in the 21st century. The growth of the independent workforce, increased importance of education and skills as a result of new technologies and increased automation, and focus on short-term profits over long-term value creation will bring dramatic changes in the years ahead. Rather than waiting to react to future disruptions, business and policy leaders must invest in workers and strengthen preparedness for the jobs of the future. The Initiative focuses on policy solutions at the federal, state, and local levels to improve economic security for both traditional and independent workers, expand investment in and access to effective education and training programs, and reduce pressure on businesses to prioritize short-term profits and encourage investment in long-term value creation.

**HEALTH, MEDICINE AND SOCIETY PROGRAM**
www.aspeninstitute.org/health

The Health, Medicine and Society program creates opportunities for government, industry, academic, and advocacy leaders to explore critical issues in health, health care, medical science, and health policy in the US. It facilitates knowledge exchanges and advances strategic thinking among decision-makers through nonpartisan, multi-disciplinary public policy programs and dialogue, including roundtables, briefings, conferences, and other forums. These gatherings encourage collaborative
networks among leading policymakers, health professionals, scientists, and advocates in a broad range of fields, while helping to inform and advance policies to improve the health of individuals, families, communities, the nation, and the world. Its signature programs include Spotlight Health, the opening segment of the Aspen Ideas Festival, which is produced in collaboration with the Institute’s Aspen Global Innovators Group; and the Aspen Health Strategy Group, which brings together some of the sharpest minds in the nation to identify and promote strategies to address America's most complex and controversial health challenges.

**HOMELAND SECURITY PROGRAM**
www.aspeninstitute.org/security

Years have passed since 9/11, yet holes remain in America’s defenses against terrorism. The change in administration has increased the discussion of American withdrawal from global institutions. Traditional and emerging security partners are facing their own internal turmoil: where does America’s security posture stand? How ready and resilient are we for another attack on our homeland? How committed are we to our alliances and partnerships? This program works to identify gaps in the nation’s defenses against terrorism and other security vulnerabilities and recommends ways to close them. Through reports, roundtable discussions, and public forums, it strives to convince policymakers, industry leaders, and the public at large to find ways to reduce America’s national security vulnerabilities. The Aspen Security Forum is convened under the auspices of this program.

**JUSTICE & SOCIETY PROGRAM**
www.aspeninstitute.org/justice

For four decades, the Justice & Society Program has brought together individuals from diverse backgrounds to discuss the meaning of justice and how a just society ought to balance fundamental rights with the exigencies of public policy to meet contemporary social challenges and strengthen the rule of law. Through its public programming component—periodic roundtables at the Institute’s Washington, DC office and presentations by leading jurists—the program brings to the table public officials, established and emerging opinion leaders, and grassroots organizers to share their perspectives in a neutral and balanced forum. Recent and ongoing multi-year projects focus on law and policy issues including religious pluralism, state public-health policy, and US and global judicial independence. The annual Justice and Society Seminar, held in Aspen and co-founded by the late US Supreme Court Associate Justice Harry A. Blackmun, continues to be led by preeminent judges and law professors. The Justice Circle was launched in January 2014; through the Circle, friends maintain an ongoing connection to the work of the program and enjoy special events. The Sandra Day O’Connor Conversation, a tribute to the retired Supreme Court Justice, focuses on the Supreme Court and the structural safeguards of democracy embodied in the Constitution.

**PROGRAM ON PHILANTHROPY AND SOCIAL INNOVATION**
www.aspeninstitute.org/psi

The Program on Philanthropy and Social Innovation seeks to maximize the impact of social-sector leaders in contributing to the Good Society at home and abroad. It hosts the Aspen Philanthropy Group, an agenda-setting body of foundation leaders at the cutting edge of change. It spurs dialogue among leaders from the private, public, and social sectors in convenings, leadership development initiatives, and strategic partnerships. Among the program’s current working-group series is the Nonprofit Data Working Group, an effort to ensure high-quality and accessible statistical data on activity in the social sector; and a grant-making collaboration with JPMorgan Chase to strengthen community-based nonprofits through leadership meetings, publications, and targeted grants. Leadership development initiatives include the Aspen Social Enterprise Philanthropic Group, the Fellowship for Emerging Nonprofit Leaders, and the Seminar for Mid-America Foundation CEOs. The program’s Artist-Endowed Foundations Initiative.

“We live in a world where the Russians have massive nuclear stockpile and are firmly entrenched in Syria. They have a foothold in Southeast Ukraine. Those are facts on the ground. And America has an obligation to push back against that, not to allow that continued expansion that has taken place and to be serious in the way that we deal with them.”
— Mike Pompeo, then-CIA Director and current US Secretary of State, at the 2017 Aspen Security Forum
strengthens the charitable impact of private foundations created by artists, a rapidly growing force in cultural philanthropy. The program hosts philanthropy conferences such as the Aspen Children’s Forum, which engages philanthropists committed to advancing the health and well-being of children. It also collaborates with other policy programs on the Summit on Inequality and Opportunity, which engages policymakers, philanthropists, social investors, and nonprofit leaders on ways to combat inequality and advance opportunity. Finally, it partners with the Global Philanthropy Forum on an annual conference for individual philanthropists and social investors committed to advancing international causes.

**PROGRAM ON THE WORLD ECONOMY**
[www.aspeninstitute.org/pwe](http://www.aspeninstitute.org/pwe)

Begun in 1981, the Program on the World Economy promotes sustainable economic growth and financial stability in the world economy by convening prominent leaders from both industrial and developing nations. It uses an interdisciplinary approach to generate pragmatic solutions to major economic and financial challenges and to advance cooperation on key issues facing the global economic and financial system.

**SERVICE YEAR ALLIANCE**
[www.serviceyear.org](http://www.serviceyear.org)

The Service Year Alliance, an initiative between the Aspen Institute, Be the Change, and Service Year Exchange, is working to make a year of paid, full-time service — a service year — a common expectation and opportunity for all young Americans. A service year before, during, or after college gives young people the chance to transform their lives, make an impact in their community, and become the active citizens and leaders our nation needs. Expanding service years has the power to revitalize cities, uplift and educate children at risk, and empower communities struggling with poverty.

**SPORTS & SOCIETY PROGRAM**
[www.sportsandsociety.org](http://www.sportsandsociety.org)

The Sports & Society Program convenes leaders, fosters dialogue, and inspires solutions that help sports serve the public interest. Its signature initiative is Project Play, which develops, shares, and applies knowledge that helps stakeholders build healthy communities through sport. Its seminal report, “Sport for All, Play for Life: A Playbook to Get Every Kid in the Game,” has been used by hundreds of organizations — from foundations to sport providers to professional leagues — to introduce or shape youth programs. The program hosts the annual Project Play Summit, where 400 leaders gather to push forward the movement to build healthy communities through sport. In 2018, the program added a new conversation series, Future of Sport, a venue to think through some big questions in the sport industry.

**STEVENS INITIATIVE**
[www.stevensinitiative.org](http://www.stevensinitiative.org)

The Stevens Initiative is an international effort to build global competence for young people in the United States and the Middle East and North Africa region by expanding and enhancing the field of virtual exchange: online, sustained, international, collaborative learning. The Initiative conducts a number of activities to increase cross-cultural understanding and build language, communication, digital literacy, problem-solving, and other skills young people need to succeed in the 21st-century economy. In addition to offering financial awards to organizations conducting virtual exchange programs, the Stevens Initiative raises awareness of the field; creates a clearinghouse of tools and resources; convenes leaders and experts to spur innovation; and conducts evaluations, impact measurement, and research. The Initiative is a tribute to the legacy of Ambassador Chris Stevens, who was killed in Libya in 2012 and dedicated himself to building understanding between people from different countries.
LEADERSHIP INITIATIVES

ASPEN GLOBAL LEADERSHIP NETWORK

MULTI-YEAR PROGRAMS WHERE LEADERS EXPLORE THEIR CORE VALUES TO DRIVE ACTION IN THEIR COMMUNITIES AND BUSINESSES

The Aspen Global Leadership Network is a worldwide community of entrepreneurial leaders committed to making the world a better place. The network fellows are selected to be part of one of 14 geographic or sector-specific initiatives around the world—all modeled after the Aspen Institute’s flagship Henry Crown Fellowship Program. Fellowship gatherings provide space for introspection, probing dialogue, and problem solving. The vast majority of fellows are senior business leaders, and they are asked to bring their leadership to bear on a pressing societal concern by launching a venture of their choosing. Fellows are using their businesses and positions to promote the free flow of information, bridge the educational achievement gap, fight rare diseases, stop domestic violence, and help the elderly. Today, the Aspen Global Leadership Network numbers more than 2,700 fellows in 60 countries and continues to grow. The network connects fellows online as well as at regular events including its flagship event—the Resnick Aspen Action Forum, an annual gathering that brings together Aspen Global Leadership Network fellows and other leaders from Aspen Institute programs and partners, spurring them to move from thought to action.
China Fellow Leong Cheung exchanges ideas with other AGLN fellows at the 2017 Resnick Aspen Action Forum. (Dan Bayer)
AFRICA LEADERSHIP INITIATIVE
africaleadership.net

This initiative captures the energy, talent, and resolve of an emerging generation of leaders in Africa and engages them in confronting the foremost challenges of their countries. Founded in 2001 by four Henry Crown fellows, it is a collaborative venture of the Institute, the Databank Foundation (Ghana), Infotech Investments (Tanzania), LEAP Africa (Nigeria), the Letsema Foundation (South Africa), and CETA Construction and Services (Mozambique). The initiative has three distinct programs in West Africa, East Africa, and South Africa.

ASPEN INSTITUTE-RODEL FELLOWSHIPS IN PUBLIC LEADERSHIP
aspeninstitute.org/rodel

This program, introduced in 2005 through the vision and support of Aspen Institute Trustee Bill Budinger, seeks to strengthen US democracy by bringing together the nation’s most promising young elected political leaders, both Democrats and Republicans, to explore democratic values and the responsibilities of public leadership. The Fellowship helps recipients excel in public service through thoughtful and civil bipartisan dialogue.

CENTRAL AMERICA LEADERSHIP INITIATIVE
centralamericaleadership.net

Inspired by two Henry Crown fellows and begun in 2004, this initiative develops values-based leadership talent in six countries of Central America to tackle the challenges the region confronts. A partnership of the Institute, TechnoServe, INCAE, and FUNDEMAS, the initiative was formalized in 2007 as an independent nonprofit foundation.

CHINA FELLOWSHIP PROGRAM
aspeninstitute.org/china

Launched in 2013 by two Henry Crown fellows with the support of David M. Rubenstein, the China Fellowship Program aims to energize the new generation of private sector business leaders in China to step up in a meaningful fashion to meet the challenges presented by the country’s vast economic and social transformation.

ENVIRONMENT LEADERS FELLOWSHIP
aspeninstitute.org/leadership

Established in 2007 as the Catto Fellowship Program with support from the late Henry Catto and his wife, Jessica, this initiative seeks creative solutions to global environmental problems by gathering emerging leaders to work collaboratively as a fellowship across public, private, and nonprofit lines.

FINANCE LEADERS FELLOWSHIP
aspeninstitute.org/flf

Launched in 2016 thanks to the vision of a Henry Crown fellow, this fellowship develops high-integrity leaders in the global finance industry and challenges them to advance the positive impact of finance on society.

HEALTH INNOVATORS FELLOWSHIP
aspeninstitute.org/hif

Launched in 2015, this fellowship strengthens the leadership of innovators across the US health care ecosystem and to connect, inspire, and challenge them to create new approaches to improve the health and well-being of all Americans. Greenville Health System is the founding funder and a thought partner in this initiative.
HENRY CROWN FELLOWSHIP PROGRAM
aspeninstitute.org/crown

Started in 1997, this flagship leadership initiative challenges the next generation of leaders, largely from the US business sector, to use their talents and energies to make a difference in the world. The program honors the memory of Chicago industrialist Henry Crown (1896-1990), whose career was marked by a lifelong commitment to integrity, industry, and philanthropy.

KAMALNAYAN BAJAJ FELLOWSHIP
anantaaspencentre.in/intro_leadership.aspx

Founded as the Indian Leadership Initiative in 2006 and renamed in the memory of renowned business leader Kamalnayan Bajaj, this fellowship develops a new generation of values-based, action-oriented leaders to engage more vigorously with the challenges of their communities and country.

LIBERTY FELLOWSHIP PROGRAM
libertyfellowshipsc.org

Liberty Fellowship is an incubator for exemplary leadership in South Carolina, empowering the state and its leaders to realize their full potential. It is a partnership between Aspen Institute Trustee Hayne Hipp and his wife Anna Kate, who founded the program in 2003; the Aspen Institute; and Wofford College, where it is based.

MIDDLE EAST LEADERSHIP INITIATIVE
agln.aspeninstitute.org/fellowships/meli

Launched in 2009 by three Henry Crown fellows, this initiative identifies leaders from across the Middle East and motivate them to apply their energies, skills, and resources to the important societal challenges in their countries and region.

PAHARA-ASPEN EDUCATION FELLOWSHIP
pahara.org

Inaugurated in 2007 through a collaboration of two Henry Crown fellows, this program identifies high-potential leaders who are reimagining public education and provides them with an opportunity to broaden their perspectives, build networks of like-minded change agents, and hone their skills in values-based leadership to improve US public education.

Clockwise from top left: Middle East Leadership Initiative fellow Lana Abu-Hijleh won the 2017 John P. McNulty Prize for catalyzing a global youth leadership movement with her Youth Local Councils. (Photo courtesy John P. McNulty Prize) Over 200 Central America Leadership Initiative fellows came together in San Salvador, El Salvador to reflect on leadership, find ways to support each other, and reaffirm their commitment to making a positive impact in their communities. (Neto Flores) Sarah Friar, second from left, a Finance Leaders fellow and CFO of commerce company Square, launched her venture “Ladies who Launch” to provide female entrepreneurs opportunities to network and knowledge share at the local level. (Photo courtesy of Sarah Friar) Fellows from Jordan, South Carolina, and China share advice around leadership challenges during their “Leading in an Era of Globalization” seminar in Aspen. (Dan Bayer)
PUBLIC PROGRAMS

Opportunities for members of the public to engage with experts and each other

Public programs open the Institute to wider audiences, offering opportunities to engage in thoughtful, nonpartisan inquiry. They range from major conferences—such as the Aspen Ideas Festival, CityLab, and the Aspen Security Forum—to more intimate discussion series. Programs take place in Aspen, Colorado; Washington, DC; New York City; San Francisco; and other locations in the US and abroad.
This regular lunch series, held in Washington, DC, presents informal conversations with notable authors of current books. It provides the chance to listen to and talk with biographers, political scientists, journalists, scholars, and other writers about their work. The past year’s series featured, among others: Washington Post columnist David Ignatius’ cyber thriller *The Quantum Spy*, Presidential historian Robert Dallek on *Franklin D. Roosevelt: A Political Life*, Erica Armstrong Dunbar’s *Never Caught: The Washingtons’ Relentless Pursuit of Their Runaway Slave*, Ona Judge, former USA Today editor Joanne Lipman’s *That’s What She Said*, and our Aspen Institute colleague Eric Motley’s memoir *Madison Park: A Place of Hope*. The series is underwritten by Lifetime Trustee Alma Gildenhorn and her husband, Ambassador Joseph Gildenhorn.

The Aspen Institute hosts dozens of public programs year-round for residents and visitors alike, including Great Books, the Edlis-Neeson Great Decisions Series, Sharing Shakespeare, the McCloskey Speaker Series, the Hurst Lecture Series, and Our Society Reimagined. These programs offer unique and affordable opportunities for a diverse mixture of participants to find inspiration in a variety of ways. Thanks to the generosity of donors, the program offers need-based scholarships to teens and adults to take part in Aspen-based events.

The Aspen Ideas Festival is the nation’s leading public gathering of leaders from around the globe and across many disciplines to engage in deep and probing discussion of the ideas and issues that shape our lives and challenge our times. Launched in 2005, Ideas Fest takes place on the Aspen Institute’s campus in Aspen, Colorado, and in venues throughout the town of Aspen itself. Some 350 presenters, 300 sessions, and 4,000 attendees participate each summer. The Festival’s mission is to create a stimulating and invigorating environment that links the foremost thinkers in the world today with civically minded leaders in business, the arts, politics, sciences,
humanities, and philanthropy. Participants and attendees come together in a setting of rare intimacy to share ideas, raise challenging questions, and inspire thought to action. The Aspen Institute produces the Aspen Ideas Festival in concert with its partner, The Atlantic.

**ASPEN INSTITUTE ARTS PROGRAM**
www.aspeninstitute.org/arts

The Aspen Institute Arts Program supports and invigorates the role of arts and culture in public life through initiatives, public and private gatherings, and strategy work across the United States and globally. The program brings together artists, advocates, educators, foundations, and government officials to exchange ideas and develop policies and programs that strengthen the reciprocal relationship between the arts and society. Program activities include the Creative Youth Alliance; ArtStrikes; Civic Practice Scholars; and Race, Arts, and America. The Arts Program also offers curated conversations, events, and performances in New York City and elsewhere around the country, as well as arts-focused discussions for the Washington Ideas Roundtable Series and film screenings for the New Views Documentaries and Dialogue Series. The Aspen Arts Strategy Group meets in various American cities to strategize on ways the arts can solve problems in realms such as education and community development. The Harman-Eisner Artist in Residence Program brings distinguished artists to participate in the Aspen Ideas Festival and other Institute programs throughout the year.

**ASPEN SECURITY FORUM**
www.aspensecurityforum.org

What are the key security threats we face as a nation and how safe are we today? The Institute’s Homeland Security Program presents this three-day forum in Aspen, Colorado, bringing together leaders in government, industry, media, think tanks, and academia to explore key security issues. Themes include counterterrorism strategy and intelligence challenges, cyber security and critical infrastructure, partnerships and alliances, and geopolitically strategic regions of importance to national security.

**ASPEN WORDS**
www.aspenwords.org

Aspen Words encourages writers, inspires readers, and connects people through the power of stories. One of the nation's leading literary centers, its programs include Summer Words, a writing conference and literary festival; Winter Words, a speaker series presenting the best of contemporary literature; the Aspen Words Literary Prize, a $35,000 annual award for fiction with social impact; and a writers-in-the-schools program and writing residencies. Recent speakers include Ann Patchett, Adam Gopnik, Azar Nafisi, Luis Alberto Urrea, and Tracy K. Smith.
The Aspen Institute, The Atlantic, and Bloomberg Philanthropies gather the world’s foremost mayors and urban leaders annually for “CityLab: Urban Solutions to Global Challenges.” In Paris in October 2017, the summit brought together some 40 mayors and city staff from around the world as well as civic leaders, practitioners, academics, and business leaders to advance bold, scalable ideas and emerging trends transforming cities into more livable and sustainable places. CityLab 2018 will take place in October in Detroit.

CONVERSATIONS WITH GREAT LEADERS IN MEMORY OF PRESTON ROBERT TISCH www.aspeninstitute.org/series/tisch-conversations

Founded in 2009, the Institute’s flagship discussion series in New York City is underwritten by Laurie, Steve, Jonathan, and Lizzie Tisch to memorialize the legacy of their father, Preston Robert Tisch, an extraordinary business leader, philanthropist, and public servant. The series features moderated conversations with influential leaders from all walks of civic life. It also includes the annual Preston Robert Tisch Award in Civic Leadership. Highlights have included conversations with women’s sports pioneer Billie Jean King, former New York City Mayor Michael Bloomberg, media visionary Arianna Huffington, civil rights leader and US Rep John Lewis, and Ford Foundation President Darren Walker.

HURST COMMUNITY FUND www.aspeninstitute.org/hurst

The Hurst Community Fund hosts Great Ideas Seminars, modeled after the Institute’s flagship Aspen Seminar, for middle-school and high-school students in Aspen and throughout the Roaring Fork Valley. In addition, the Hurst Community Fund supports the Hurst Lecture Series, enabling the Institute to present renowned and inspiring leaders for public audiences year-round. These events, underwritten by the Hurst Family Foundation, are open to all Roaring Fork Valley residents and other participants at a modest ticket price.

McCLOSKEY SPEAKER SERIES www.aspeninstitute.org/mccloskey

This summer program in Aspen features talks by leaders who have a far-reaching impact on society. Past speakers have included former President Jimmy Carter and former First Lady Rosalynn Carter, Secretary of Defense Robert Gates, US Representative John Lewis, US Supreme Court Justice Ruth Bader Ginsburg, and Twitter co-founder Evan Williams, among many others. The series is made possible by a donation from the McCloskey Family Charitable Foundation.

THE MORRIS LECTURE SERIES www.aspeninstitute.org/series/morrisseries

The Morris Series focuses on innovation and leadership, bringing cutting-edge thought and industry leaders to the San Francisco area on topics ranging from understanding the American dream in a changing world to innovation in global food and agriculture, the moonshot technologies of the future, and how capital will

“If I wanted to build a multicultural city, I had to think about public spaces. There is a dangerous tendency to rest in a bed of denial on these issues. We have to stop telling historical lies.”

– Mitch Landrieu, then-mayor of New Orleans and recipient of the 2017 Preston Robert Tisch Award in Civic Leadership

Erin Breiner
move in an increasingly globalized world. Conversations are curated in partnership with Aspen Institute policy programs in an effort to bring the full breadth and depth of the Institute's work to the West Coast. This last year, the series featured David M. Rubenstein on global economics; Farah Pandith and David Ignatius in conversation with Nicholas Burns on the future of extremism in the United States; Secretary Penny Pritzker on what it means for the commerce sector to innovate; and Tom Friedman on the future of work, politics, and populations. The series is made possible with the support of Institute Trustee Diane L. Morris.

**MURDOCK MIND, BODY, SPIRIT SERIES**  
www.aspeninstitute.org/murdock

The Murdock Mind, Body, Spirit Series reflects the founding principles of the Aspen Institute—a commitment to nurturing the whole individual—by bringing a range of experts, innovators, and leaders to Aspen to discuss their research and share the latest revelations about the link between mindfulness, physical activity, and emotional well-being. Past speakers include Deepak Chopra, Dr. Neal Barnard, Daniel Levitin, and Goldie Hawn. The series is generously underwritten by Gina and Jerry Murdock.

**SOCRATES PROGRAM**  
www.aspeninstitute.org/socrates

The Aspen Institute Socrates Program is designed to provide emerging leaders values- and ethics-based learning through expertly moderated, text-based Socratic explorations that facilitate the exchange of ideas. Socrates hosts programs several times a year in Aspen, Wye River, various US cities, and internationally in collaboration with Aspen Institute partners. Recent topics include Learning from the Life of Abraham Lincoln, the Politics of Discontent and Blockchain, and Trusts and Government. Since 1996, the Socrates network has grown to include over 5,000 leaders, including investors, policy experts, entrepreneurs, academics, journalists and artists from across the US and 30 countries. Socrates alumni stay engaged with the program, connecting with each other by collaborating professionally and sharing networks.

**SPOTLIGHT HEALTH**  
www.aspeninstitute.org/spotlight-health

Spotlight Health, a three-day event, is the opening session of the Aspen Ideas Festival held annually on the Institute’s Aspen, Colorado campus and is the world’s leading creative health forum. Presented through both a domestic and global lens, Spotlight Health features the world’s leading thinkers and doers in health and medicine, focusing on cutting-edge issues in health and health care. A mixture of formats including keynotes, one-on-one interviews, interactive sessions, and panel discussions foster learning, encourage informal conversations with speakers, and spark new ideas.

**WASHINGTON IDEAS FORUM**  
www.aspeninstitute.org/washington-ideas-forum

Since 2008, the Aspen Institute and The Atlantic have hosted an annual two- day session of interviews and conversations in Washington, DC, pairing today’s key newsmakers with the nation’s leading journalists in an attempt to ask big questions, identify overarching themes, and bring together diverse perspectives for civil dialogue.

**WASHINGTON IDEAS ROUNDTABLE SERIES**

This monthly Washington-based lunchtime discussion series focusing on world affairs and arts and culture is made possible by the generous support of Institute Trustee Michelle Smith and the Robert H. Smith Family Foundation. Programs from the past year featured political commentators E.J. Dionne and Norm Ornstein, Washington Ballet artistic director Julie Kent, former Philadelphia Mayor Michael Nutter, and Gianandrea Noseda, music director of the National Symphony Orchestra.
Empowering generations of thoughtful, socially conscious, and diverse young people engaged in solving critical issues of the day

Youth & Engagement Programs is dedicated to empowering youth ages 14-24 from diverse backgrounds to tackle critical issues. Through innovative programming and partnerships nationwide, the division provides youth with the training and tools they need to succeed in the modern economy and lead the change that they want to see in their communities. The work fuels the powerful transfer of social capital and significantly broadens the reach of the Institute beyond the constituencies it has traditionally served.
A cohort of San Francisco Bay Area high school students visits the Oakland Museum of California at AspenX. (United Roots Media)
Aspen Challenge, launched in partnership with the Bezos Family Foundation, elevates youth voice and empowers students to tackle critical problems in their communities. Participants use their imagination, enthusiasm, competitive spirit, and a sense of global citizenship to address challenges posed by community leaders and industry experts.

ASPEN YOUNG LEADERS FELLOWSHIP
aylf.aspeninstitute.org

The Aspen Young Leaders Fellowship, a place-based, multi-site initiative that partners with local communities, develops a global community of entrepreneurial leaders committed to the greater good. Selected groups of up to 24 fellows convene for nine seminars over 15 months to build the skills necessary to effectively lead change in their communities. Programming includes intensive values-based dialogue, community-focused impact projects, and engagement with community stakeholders.

AspenX is a two-day program for high school students that connects virtual and experiential learning around a topic of local, national, and global significance. Through both digital platforms and in-person dialogue moderated in the style of the traditional Aspen Institute seminar, AspenX provides a unique opportunity for students to explore difficult topics in conversations with peers from the same community who have different perspectives and backgrounds.

BEZOS SCHOLARS PROGRAM
www.bezosscholars.org

The Bezos Scholars Program is a year-long leadership development program for public high school rising seniors and educators. It begins with a scholarship to attend the Aspen Ideas Festival and continues through the following school year, when teams return home to launch Local Ideas Festivals intended to have impact on their peers, schools, and broader communities for years to come. For 12 years, scholars have mobilized communities around a range of issues including alleviation of rural poverty, increasing digital literacy, creating healthier food environments, and inspiring conservation leadership.
HURST GREAT IDEAS STUDENT SEMINARS
www.aspeninstitute.org/programs/
youth-and-engagement/hurstseminars

Hurst Great Ideas Student Seminars are modeled after the Aspen Institute Executive Seminar, which has convened leaders from around the world for over 65 years. Each of two four-day seminars, one for tenth graders and one for eighth graders, convenes a diverse group of 24-28 students to learn problem solving and critical thinking skills in an environment conducive to thought and fellowship. A variety of classic and contemporary texts form the starting points of a lively, intensive conversation in which the questions posed by the group are frequently as illuminating as the timeless wisdom of the texts.

NXT BEAT

Launching in November 2018 in Washington, DC, NXT Beat is a national festival designed for and by youth who are purpose-driven and ready to make a difference in the world. Convening a vast network of young people from urban and rural communities nationwide, NXT Beat sparks their entrepreneurial spirit to solve problems in their communities and beyond. Attendees will connect with youth from different backgrounds, engage in thoughtful civil discourse around topical issues, and gain new skills to take home.

TEEN SOCRATES
www.aspeninstitute.org/programs/
youth-and-engagement/teen-socrates

Teen Socrates is a three-day seminar modeled after the Institute’s Executive Seminar which takes place each year over Presidents’ Day Weekend in Aspen, Colorado. Teenagers between 15 and 17 from the Roaring Fork Valley and across the country convene to take part in lively, intensive roundtable discussions dedicated to enhancing leadership, problem solving, and critical thinking skills.

YOUNG ADULT FORUM AT THE ASPEN IDEAS FESTIVAL

The Young Adult Forum is a one-day annual convening at the Aspen Ideas Festival for young people ages 14 to 24 from across the US and the world. The event includes an interactive evening of presentations, small group discussions, performances, and opportunities to engage with other participants.

YOUTH COMMISSION ON SOCIAL, EMOTIONAL, AND ACADEMIC DEVELOPMENT
www.aspensead.org

By engaging educators, families, and community leaders, researchers, and policymakers in communities across the country, the Commission—a cohort of 18 people ages 14-24 appointed for a two-year term advising the Institute’s National Commission on Social, Emotional, & Academic Development—explores how schools can fully integrate social, emotional, and academic development to support the whole student. The Youth Commission gives young leaders the chance to help re-envision what constitutes success in America’s K-12 schools.
Aspen Institute executive leadership seminars help leaders reflect on timeless ideas and values. Through text-based dialogue with expert moderators and accomplished peers, seminar participants refine their tools of intellectual analysis, test the wellsprings of their convictions, and enhance their capacities to think more creatively in solving the problems that confront society.
Seminar participants refresh mind, body, and spirit at Maroon Bells. (Kalissa Hendrickson)
THE ASPEN EXECUTIVE SEMINAR
www.aspeninstitute.org/aspenseminar

For more than 65 years, this roundtable has challenged leaders in every field to think critically and deeply. This seminar, the flagship offering that launched the Institute in 1950, provides a unique opportunity to step away from the demands of the present and reflect with other leaders in moderated, text-based Socratic dialogue on the concept of a good and just society. What is the good society, how does it become a reality, and what is our role in making it happen? The settings—Aspen, Colorado, and on Maryland’s Eastern Shore—are ideal for rejuvenating the mind, body, and spirit of participants, who emerge personally renewed and professionally refocused.

WYE ACADEMIC SEMINARS
www.aspeninstitute.org/wyefaculty

In a longstanding collaboration with the Association of American Colleges and Universities, these seminars engage faculty, senior academic administrators, and college presidents in an exchange of ideas about education, citizenship, and the global polity. Sessions address the need for a liberal arts institution’s faculty and leadership to exchange ideas with colleagues from other colleges and disciplines while exploring the ideas and values that underlie their teaching. Modeled after the Aspen Executive Seminar and offered at the Institute’s Wye River campus near the Chesapeake Bay in Maryland, the seminars focus on issues such as citizenship, civil dialogue, and the public purpose of education.

CUSTOM SEMINARS
www.aspeninstitute.org/customseminars

Building on the Institute’s historic strength in professional development through text-based dialogue, custom seminars address specific leadership issues facing major corporations, government agencies, and nonprofit organizations. Seminars are led by moderators who help organizational teams identify and align fundamental institutional and personal values, think critically and creatively about strategic and operational issues, and build a culture of cooperation and trust.
INTERNATIONAL PARTNERSHIPS

A network of partners that address global challenges and develop values-based leaders
The Aspen Institute’s ten international partners are located in Prague, Czech Republic; Paris, France; Berlin, Germany; Rome, Italy; Bucharest, Romania; Madrid, Spain; New Delhi, India; Tokyo, Japan; Mexico City, México; and Kyiv, Ukraine. The partners conduct independently developed and financed programs, conferences, and seminars on regional-specific issues, global challenges, and leadership development. Each partner works closely with the Aspen Institute to develop unique programming and also to stay true to a mission of values-based leadership and enlightened dialogue.
Aspen Institute Central Europe

Aspen Institute Central Europe is a nonpartisan platform for policy innovation and inclusive dialogue that facilitates exchange of ideas, fosters open society, and promotes values-based leadership. Based in Prague, the Institute operates across central Europe and focuses on strengthening interdisciplinary and regional cooperation. Activities are divided into leadership, policy, and public programs. One of the flagship programs is the Aspen Young Leaders Program, which supports emerging Central European leaders in their development. Aspen Institute Central Europe also publishes a quarterly magazine, Aspen Review.

Aspen Institute España

Aspen Institute España, headquartered in Madrid, was incorporated as a foundation in December 2010. The Institute aims to promote social responsibility and contribute to the strengthening of civil society, providing a neutral forum for public dialogue and reflection through conferences, seminars, and roundtable discussions. In this pursuit, the Institute takes on the values, features, and goals of the Aspen model, adjusting them to the realities of the Spanish context and incorporating Spain’s close ties with other regions in Europe, Latin America, and the Mediterranean.

Institut Aspen France

Institut Aspen France was founded in 1983 as a nonpartisan international center for discussion and dialogue. It provides a forum for debate by bringing together a wide array of prominent stakeholders, including French and international decision-makers from the private and public sectors, academic experts, and political and civic leaders. These players bring to the table a wealth of perspectives to address some of the world’s most complex problems while reflecting on the concept of the common good. Aspen Institute France gatherings are meant to have an impact beyond the conference room: they are designed to inspire real-world action.

The Aspen Institute Germany

Aspen Institute Germany, founded in Berlin in 1974 as the first international Aspen Institute, is committed to promoting values-based leadership, constructive dialogue among conflicting parties, and Euro-Atlantic cooperation to support and enhance a strong open society. It pays particular attention to forming sustainable networks and to the establishment of an open and critical discourse among decision-makers and experts from the fields of politics, business, academia, media, culture, and civil society from Europe, the US, Russia, and the Western Balkans.
Ananta Aspen Centre

Ananta Aspen Centre is an independent and not-for-profit organization in India that seeks to foster positive change in society through dissaemination of knowledge. The Centre facilitates discussions on issues of international significance, values-based leadership, and cross-sector outreach by engaging the civil society, government, private sector, and other key stakeholders.

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Aspen Institute Italia

Aspen Institute Italia is a leader in promoting enlightened dialogue in Europe and across the Atlantic, organizing a number of conferences, seminars, and roundtables each year on economics, business, politics, and security. Its quarterly journal, Aspenia, is read in Italy and abroad, and has been judged one of the world’s finest foreign affairs journals. Aspen Italia conferences gather prominent figures in every field thanks to its more than 300 international members. Aspen Italia focuses on the most important problems and challenges facing society in settings that encourage frank and open debate. The aim is not to reach unanimous agreement or reassuring conclusions but to bring to light the complexity of our world.

Aspen Institute Italia
Piazza Navona 114 • 00186 Roma, Italy
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www.aspeninstitute.it

Aspen Institute Japan

Aspen Institute Japan is a nonprofit organization committed to enhancing values-based leadership in contemporary society. Since it was established, in 1998, the Institute has been providing the leaders and future leaders of Japan with reflective experiences through moderator-led dialogue based on extensive readings of texts from both classic and contemporary authors and from the Western and non-Western world. Based on its flagship program, the Executive Seminar, the Institute today offers various seminars tailored to the needs of national and local government officials, young business leaders, university students and high school students. The number of seminars it annually holds has grown to over 30. In addition to those seminars, it also offers periodic lecture programs for seminar alumni to strengthen the Aspen community in Japan.

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www.aspeninstitute.jp/english

Aspen Institute Kyiv

The Aspen Institute Kyiv, launched in November 2015, is dedicated to promoting values-based leadership in Ukraine and neighboring countries. The Institute aims to nurture open dialogue among Ukrainian leaders facilitating the exchange of ideas that contribute to a good society, supporting and promoting the integration of Ukrainian leaders into national, regional, and global dialogue. Among other activities, the Institute has a well-established leadership program and is developing a number of program initiatives.

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www.aspeninstitute.kiev.ua/

Aspen Institute México

Aspen Institute México launched in March 2014 in Mexico City as a nonpartisan center for debate and discussion. Among its main objectives is to foster the development of young leaders and their networks, promoting the values and principles of democracy such as freedom, the rule of law, and economic efficiency; and to expand relations with rising leaders from other countries in the region. The activities are divided into seminars, policy and public programs, and leadership initiatives.

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Aspen Institute Romania

Aspen Institute Romania was launched in Bucharest in 2006 and is dedicated to promoting values-based leadership in Romania and the Central and Eastern European region. The Institute encourages open-minded and informed debate among leaders about the challenges facing societies today, and provides a neutral and balanced venue for discussing and acting on critical issues. It does this through a series of activities including leadership programs that harness individual potential and leadership; policy programs that serve as nonpartisan forums for analysis, consensus building, and problem solving on a wide variety of issues; and public programs that provide a commons for people to share ideas.

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MEDIA RESOURCES

The Aspen Institute produces digital content and publications that promote innovative thinking and solutions.

aspeninstitute.org

Aspeninstitute.org is the online home for the Institute’s countless conversations on the vexing problems it tackles. It is a tool for those curious to explore new ideas each day and for guests seeking to attend events. Its fresh design mirrors an online audience that is more mobile and social than ever. It’s also home to our blog, which every day publishes thought-provoking ideas, insights, and reports from Institute staff, guests, and fellows.

IDEAS: The Magazine of the Aspen Institute

The magazine recently increased its frequency from two to three issues a year, with a new name, new logo, and new mandate to promote not just the ever-increasing initiatives and programs of the Institute but the ideas driving them. Thought leaders and Institute colleagues contribute essays that position the magazine as a national destination for the most influential voices guiding imaginative, forward-looking public thinking. With its incisive, forward-thinking design, the magazine offers an ideal platform for companies and individuals who wish to reach the exclusive Institute audience. Anyone interested in advertising may contact Nicole Corea, the associate publisher, at nicole.corea@aspeninstitute.org.

Aspen Ideas To Go Podcast

A weekly show about big ideas, Aspen Ideas To Go is a hosted and curated podcast that brings programming from Institute events including the Aspen Ideas Festival, Aspen Security Forum, CityLab, Aspen Summit on Inequality and Opportunity to an audience far beyond those able to attend Institute events.
Aspen Insight

Aspen Insight takes you through the halls of the Aspen Institute and introduces you to the people tackling the world’s most complex challenges. From the opioid crisis to the Syrian Civil War to cybersecurity, Aspen Insight brings you stories about the issues we work on and the experts able to make sense of them. In such a divided society, finding common ground can feel like an impossible task. Aspen Insight shows listeners how the Institute is finding it.

Five Best Ideas of the Day

Published each weekday at noon, the Five Best Ideas of the Day highlights five thought-provoking, current, and influential ideas from around the web, and delivers them straight to your inbox.
In July in Aspen, the Economic Security Summit: Constructing the New Middle Class brought together leaders in industry, academia, government, and philanthropy to find new solutions to the new financial challenges facing American households.

The Socrates program honored Institute trustee and former secretary of state Madeleine Albright with the Socrates Award, in recognition of her tireless work as a champion of young leaders.

The Institute’s summer schedule came to a festive finale with the Society of Fellows’ Leonardo da Vinci Celebration, which brought together scholars and art historians to explore the life and mind of the original Renaissance Man.

The annual Public Service Award was given to David Boies and Ted Olson, renowned lawyers who set aside past political differences to find common ground across both sides of the aisle and make significant contributions to American jurisprudence.

In partnership with the John S. and James L. Knight Foundation, the Institute’s Communications and Society program formed the Knight Commission on Trust, Media and Democracy to examine the troubling lows to which trust in major institutions has fallen in a rapidly changing information ecosystem—and to identify the emerging values and social obligations that should guide those who produce and consume news.

In San Diego, the Latinos and Society program hosted Innovation and Culture at the Border in partnership with the Institute of the Americas, a conversation on innovation and culture along the US–Mexico border highlighting success stories with a particular focus on American Latinos in CaliBaja.

The communications department launched Aspen Insight, a podcast that takes listeners through the halls of the Aspen Institute to learn from the people working every day to improve the planet.
Among the announcements made at this year’s Project Play Summit was the rollout of Project Play 2020—an initiative that marks the first time that industry and non-profit groups have come together to develop shared goals around making sport accessible to all children, regardless of zip code or ability.

The Cambridge Cyber Summit brought together top government, business, and technology leaders to explore the latest threats and trends in cybersecurity. The event featured a keynote address by then-White House Homeland Security Advisor Thomas P. Bossert.

The fifth annual CityLab was held in Paris. The two-day summit explored solutions for the many challenges facing today’s city leaders, such as climate change, terrorism, refugee populations, autonomous vehicles, and even loneliness.

Youth Local Councils founder and Middle East Leadership Initiative fellow Lana Abu-Hijleh was announced as the recipient of the 10th annual John P. McNulty Prize. Abu-Hijleh and other prize laureates were honored at the annual McNulty Prize reception in New York City.

At the 34th Annual Awards Dinner, the Aspen Institute honored President and CEO Walter Isaacson with the Henry Crown Leadership Award. Isaacson was joined in conversation by Priscilla Chan, Co-Founder of the Chan Zuckerberg Initiative and recipient of the Institute’s Public Leadership Award.

In November, the Aspen named Daniel R. Porterfield, PhD, as the organization’s next president and CEO. Dan is the former president of Franklin & Marshall College.

The 8th Annual Preston Robert Tisch Award in Civic Leadership was presented to Mitch Landrieu, then-mayor of the City of New Orleans. The award is presented to an individual who has had a positive impact on his or her community and who embodies the broad Aspen Institute ideal of values-based leadership.

In December, the Institute moved to its new Washington, DC headquarters at 2300 N Street, NW. This space was designed to increase collaboration across our programs and provide exceptional convening space for our seminars, policy roundtables, and public events.

The Aspen Challenge teamed up with the Dallas and Philadelphia school districts to issue challenges to high school students and educators. Each year, the Aspen Challenge provides inspiration, tools, and a platform for young people to design solutions to issues in their communities.

The Inequality and Opportunity Summit showcased a series of conversations featuring the newest research, policies, and emerging innovations in the fight. This year’s summit, held on International Women’s Day, welcomed a diverse range of speakers including educators, youth activists, and a family court judge.

The Institute held its spring board meeting in San Francisco for the first time. The city is home to many fellows and supporters who play an important role in advancing the mission of the Institute.

In April, the inaugural Aspen Words Literary Prize was awarded to Mohsin Hamid, author of Exit West. The award honors a work of fiction that illuminates a vital contemporary issue and demonstrates the transformative power of literature on thought and culture.

In the spring, New York Times columnist David Brooks joined the Institute to lead a new initiative dedicated to understanding and reducing the growing fragmentation of American society.
LIVE ON THE ASPEN STAGE

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artistic director of Alonzo King LINES Ballet

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author

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minority leader of the US House of Representatives
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filmmaker

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actor

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Dolores Huerta
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former mayor of Philadelphia

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John Kelly
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former governor of Virginia

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Ai-Jen Poo
executive director of the National Domestic Workers Alliance

Martin Baron
executive editor of The Washington Post
The Office of Institutional Advancement supports the Aspen Institute by engaging philanthropic leaders who provide critical resources, thoughtful dialogue, and deep expertise in support of the Institute’s commitment to nonpartisan ideas, leadership, and action. Institutional Advancement has the distinct privilege of partnering with Trustees, Society of Fellows members, and close friends of the Aspen Institute, who not only believe in our mission but are dedicated to helping bring it to life.
CAPITAL CAMPAIGNS
Building the Future of the Institute

The Institute’s recently renovated Aspen Meadows Reception Center and Pavilion and new Washington, DC Headquarters will serve as important gathering places for people from all over the world to exchange ideas, commit to values-based leadership, and take action to address some of the world’s most complex problems. In Aspen, the renovation reflects Herbert Bayer’s original vision and classic Bauhaus design. This aesthetic also influenced the building choice and design in DC, which carries the spirit of the Aspen Meadows campus all the way to Washington. The Institute is extremely grateful to our generous friends whose support helped make these new spaces possible.

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The Aspen Meadows Campus

The name of the Aspen Meadows Reception Center was changed to honor Walter Isaacson in recognition of his service as President and CEO of the Aspen Institute. The newly added pavilion was named after Institute Trustee Madeleine K. Albright.

Spaces in the Reception Center that were made possible by friends of the Institute through the recent campaign include the Mercedes T. Bass Castle Creek Deck, the Davis Commons, the Diane L. Morris Lobby, the Bren and Mel Simon Terrace, and the Laurie M. Tisch Terrace and Gardens, Limeslicers Bar, and the Moderators Bridge.

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THE HERITAGE SOCIETY

Investing in Our Future

Comprising Trustees, Lifetime Trustees, members of the Society of Fellows, and friends, the Heritage Society recognizes a special circle of benefactors who are making a difference today and for generations to come. Bequests and other planned gifts provide important funding to help the Institute fulfill its mission, perpetuate lifelong learning, inspire enlightened leadership, and foster its work to help build the “Good Society.”

“The Aspen Institute is synonymous with inspired leadership and generation of values. For 70 years it has influenced science, the arts, philosophy and human behavior. My Co-Chairmanship of the Lifetime Trustees and role as Chairman Emeritus were precursors to my naming the Institute in my trust and joining the Heritage Society. Come join us…”

– Ann Korologos, Chairman Emeritus, Lifetime Trustee, and Heritage Society Member
Clockwise from top left: Elizabeth and Walter Paepcke at the Goethe Bicentennial in 1949 in Aspen. (Ferenc Berko) The Aspen Ideas Festival’s Afternoon of Conversation in the Benedict Music Tent. (Dan Bayer) The Society of Fellows held a three-day celebration of Leonardo da Vinci’s life and works. (Dan Bayer)
SOCIETY OF FELLOWS
A Community of Active Ambassadors

The Society of Fellows is a national community of Aspen Institute supporters who actively participate in the Aspen Institute’s programs, act as advocates and ambassadors, and help sustain the Institute’s mission.

Members come from the worlds of business, finance, government, the sciences, non-profits, and the arts. The commitment of these leaders to engage with each other in the discussions at the intersection of timeless values, current events, and leadership is the foundation for the effectiveness and success of the Society of Fellows. Fellows understand the importance of fostering leadership based on values, encouraging individuals to reflect on the ideals and ideas that define a good society, and promoting civil dialogue on the important issues of our day.

Fellows receive special invitations to more than 50 richly curated, intimate programs featuring leading experts on an array of topics each year. These programs range from discussion receptions with thought leaders in private homes, to multi-speaker, half-day forums over breakfast and lunch, to multi-day, roundtable symposia. Regular programming is offered in Aspen, Washington, DC, New York, and San Francisco.

“What I love about the Aspen Institute is that everyone, from the staff to the leadership to the members, really cares deeply about the quality of the conversations and the non-partisan mission of the Institute. It makes me excited to be a part of it.”

– Francis Najafi, SOF Member

Society of Fellows members examine the future of education at a discussion reception. (C2 Photography)
“When I became CEO of Hilton International Co., I decided it was time to broaden my brain beyond hotels. I signed up for a two-week executive seminar moderated by Bill Moyers and his wife, Judith. From Mortimer Adler’s presentations to our very diverse group’s production of Sophocles’ Antigone, it confirmed my suspicion that there was a world beyond hotels—and I could find it in the Society of Fellows.”

— Curt Strand, SOF Member since 1987

“Being a member of the Society of Fellows—especially a founding member of the Vanguard Leadership Board—has been a life-altering experience. I treasure the meaningful connections and friendships; appreciate the exchange of diverse ideas and perspectives; and truly enjoy being a part of a small, vibrant community of creative, inspiring, and admired influencers.”

— Larry P. Thomas, Vanguard Member

**WYE FELLOWS**

Launched in 2006 by residents of the Chesapeake Bay area, the Aspen Wye Fellows program is a special donor and public outreach initiative on the Institute’s Wye River campus located on Maryland’s Eastern Shore. Wye fellows support and share in the Institute’s interest in global, meaningful dialogue through inspiring conversations, book talks, and discussions with some of the most stimulating leaders and policy experts of our time.
JUSTICE CIRCLE

Launched in 2014, the Justice Circle enables friends of the Justice & Society Program at the Aspen Institute to stay connected to the program’s work, while gaining greater access to JSP’s events and distinguished network of legal minds.

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ARTS CIRCLE

Arts Circle members, passionate about the role of arts and culture in public life, provide the Arts Program with vital funding for its education, advocacy and community-building work. Thanks to generous membership support, the program continues to use history as a lens to focus its cultural conversations among artists, educators, and public officials to examine pressing issues and uncover creative solutions based in empathy and understanding.

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“It is only through the wonderful generosity of our supporters and closest friends that the Institute has become the nation’s preeminent forum for nonpartisan dialogue. Scholarships, and the endowments that make them possible, create truly transformative experiences at our programs. Please consider extending your support and in turn, helping us make an impact that will compound in perpetuity.”

– Eric L. Motley, PhD, Executive Vice President, Institutional Advancement & Corporate Secretary
PHILANTHROPIC PARTNERS
Creating Opportunities to Create Change

Valuable resources from the Institute’s generous donors create opportunities at the Aspen Institute that not only buttress great programs and fellowships but also significantly broaden the reach of those programs through scholarships. Named scholarship and endowment funds help the Institute build a global community of people who enrich our events and more accurately mirror the brilliant diversity of voices and views in our broader society. In 2017, this community included high school leaders from cities like Newark, Oakland, and St. Louis, international journalists, emerging Latino professionals, civil servants, veterans, and health care providers.

Named Scholarships and Endowment Funds

- Mortimer J. Adler Scholarship Fund
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Robert Klaber
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Armel Kousa
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Cari and Jeff Kuhlman
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Wesley J. Lai
Samuel G. Lander-casper
Joshua Landis
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Stefanie Lear
Aynsley and Palmer Letzerich
Kimberly Levin
Suzann Levine
Kim Master and Noah Lieb
Christine and Andrew Light
Alice and Peter Light
Regan Wilson and Christopher Lim
Emily Lin
Nick Lincoln
Renee Linnell
Katherine and David Liola
Becky Heldfond and Jon Kelly, Vanguard Leadership board members, performing Antigone at their annual seminar. (Dan Bayer)
German Ambassador to the US Peter Wittig addresses a group of Wye fellows on the changing relationship between the two countries. (Tom Miller)
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Alexandra Foundation
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Alpenglow Foundation
The Alper Family Foundation, Inc.
Amani Institute
America Achieves
American College of Sports Medicine
American Endowment Foundation
American Express Foundation
Andean Textile Arts
The Angelo Family Charitable Foundation
Appui au Developpement Autonome
The Arches Foundation
Argidius Foundation
Arizona Community Foundation
Arnhold Foundation
Laura and John Arnold Foundation
Arrowhead Foundation Inc.
Art Dealers Association of America Foundation
ASAP GOV
Ashesi University College
Asia Foundation
ASME
Assiciacion Alterna
Assiciacion Socialab Colombia
Aspen Brain Institute
Aspen Center for Environmental Studies
Aspen Community Foundation
The Aspen Institute For Advanced Studies
Aspen Institute Japan
Aspen Valley Hospital
Associated Jewish Charities Of Baltimore
Association of the United States Army
The Austin Memorial Foundation
AXA Foundation
Stephen W. & Susan M. Baird Foundation
Baltimore Community Foundation
BeadforLife
S.D. Bechtel, Jr. Foundation
Beck-Safr Foundation
The Benevity Community Impact Fund
Berg Family Charitable Foundation
Berman Family Foundation
Jill and Jay Bernstein Family Foundation
Russell Berrie Foundation
Bertelsmann Foundation
Berti Foundation
Bezos Family Foundation
BF Foundation
Bieber Family Foundation
Birmingham Jewish Foundation
The Bishop Family Foundation
Cherie Blair Foundation for Women
Ellen and Ronald Block Foundation
Bloomberg Family Foundation Inc.
Bloomberg Philanthropies
Blue Foundation
Blue Shield of California Foundation
Maxwell V. Blum Family Foundation
Bostock Family Foundation
Boston Foundation, Inc.
The Brady Foundation, Inc.
Branson Center of Entrepreneurship - Caribbean
The Virginia & Charles Brewer Family Foundation
Brillembourg Ochoa Family Foundation
British Council
Brittenham Family Foundation
Eli and Edythe Broad Foundation
Carolyn S. Brody Family Foundation
BSpace Limited
John and Jacolyn Bucksbaum Family Foundation
The Buddy Program
Bush Foundation
Business Council for Peace
The Buffy & William Cafritz Family Foundation
California Endowment
California Wellness Foundation
CARE USA
Margaret A. Cargill Foundation
Carlson Foundation
Carnegie Corporation of New York
Ruth A. Carver Foundation
The Stephen Case Foundation
Casey Family Programs
Annie E. Casey Foundation
Castaways Foundation
Catalyst for Growth
Catalyst Foundation, Inc.
Catholic Relief Services
The Kristina and William Cafritz Foundation, Inc.
Catto Shaw Foundation
Cedars Foundation Inc.
Celanese Foundation
Ceniarth LLC
Center for International Private Enterprise
Center for the Study of Democratic Institutions, Inc.
CFP Foundation
The Chamlin/Sarnataro Family Charitable Fund
Chan Zuckerberg Initiative LLC
Charities Aid Foundation America
Charles T Capute LLC
The David Franklin Chazen Foundation
Chesapeake College
CHI Family Foundation, Inc
Chiavacci Family Foundation
The Chicago Community Foundation
The Children’s Trust
Christian Aid
Citi Foundation
City of Aspen
Clermont Foundation
ClimateWorks Foundation
Clinton Giustra Enterprise Partnership, Clinton Foundation
CPO_Plataforma
College Futures Foundation
James M. Collins Foundation
Columba Leadership
Columbus Jewish Foundation
Combined Jewish Philanthropies
Comcast Foundation
The Commonwealth Fund
Communities Foundation of Texas, Inc.
Community Foundation for Greater Buffalo
Community Foundation of Greater Greensboro, Inc.
Community Foundation of New Jersey
Community Foundation of North Texas
Community Foundation of Sarasota County
The Community Foundation Serving Richmond & Greater VA
Bert Condie Family Foundation
Joan and Art Connolly Family Fund
Cooperative Housing Foundation
Copaken Family Foundation
Corday Family Foundation
The Cordish Family Foundation INC.
Coretz Family Foundation
Coydog Foundation
Cravitz Charitable Fund
Arie and Ida Crown Memorial Foundation
The Nathan Cummings Foundation, Inc.
Dallas Foundation
The Dana Foundation
Danish Research Foundation
Meredyth Anne Dasburg Foundation
William Davidson Institute
Arthur Vining Davis Foundations
Democracy Fund
Den Danske Forsknings Foundation
Department of Foreign Affairs & Trade
Deutsche Gesellschaft
Dick's Sporting Goods Foundation
DKM Foundation
Dobkin Family Foundation
Dixon and Carol Doll Family Foundation
The Joe W. & Dorothy Dorsett Brown Foundation
The Dreman Foundation, Inc.
Driven to Succeed
Dubose Family Foundation
Dunlap Family Fund
East Bay Community Foundation
East Tennessee Foundation
Echoing Green
ECMC Foundation
The Thomas J. Edelman Foundation
The Edgerley Family Foundation
Edison Foundation Institute for Electric Innovation
Edlis-Neeson Foundation, NFP
The Eisner Foundation
El-Hibri Charitable Foundation
Emory University
Endeavor Global, Inc.
Engelberg Foundation
Engineers Without Borders
Enterprise Development Centre
(Pan-Atlantic University)
Eternal Threads
European Investment Bank
Barnard Fain Foundation
Fair Trade USA
Family Health International
Joseph & Sherry Felson Family Foundation
Floreat Foundation
The Flunison Fund
Fonkoze USA
Ford Foundation
Foundation for the Carolinas
Foundation to Promote Open Society
Francis Family Foundation
Sam Francis Foundation
J. S. Frank Foundation
Samuel Freeman Charitable Trust
Kathy and Jeffrey Friedland Foundation
Ann B. and Thomas L. Friedman Family Foundation
Richard Friedman Family Foundation
Friedman Family Foundation
Emanuel J. Friedman Philanthropies
Friends of Florence
Fundacion Bolivar Davivienda
Fundacion Capital
Fundacion IES
Fundasistemas
The Gaba Family Foundation
Shelby and Frederick Gans Foundation
Gap Foundation
Bill and Melinda Gates Foundation
GE Foundation
Georgescu Family Foundation
C. Gary and Virginia Gerst Foundation
Ann and Gordon Getty Foundation
GHR Foundation
The Gibson, Dunn & Crutcher Foundation
Gitlitz Family Foundation
Glatzer Foundation
Albert B. Glickman Family Foundation
Global Communities
Global Development Incubator
Global Partnerships
GMAC
The Richard W. Goldman Family Foundation
Goldman Sachs Foundation
The Horace W. Goldsmith Foundation
Meg & Bennett Goodman Family Foundation
John T. Gorman Foundation
Government of Canada
Great Lakes Higher Education Guaranty Corporation
Greater Houston Community Foundation
Greater Kansas City Community Foundation
Greater Texas Foundation
Greater Washington Community Foundation
Griffinworx Inc
GrowthAfrica
The Gunston School, Inc.
The Arjun Gupta Family Foundation
Haas School of Business - University of California, Berkeley
Habitat for Humanity International
Diane and Bruce Halle Foundation
The Hampshire Foundation, Inc.
Edward & Julia Hansen Foundation, Inc.
Harman Family Foundation
The Harris Family Charitable Foundation
The Irving Harris Foundation
The Hauptman Family Foundation
Heifer International
Heising - Simons Foundation
Helios Education Foundation
Helvetas Swiss
Lilly Christy Busch Hermann Charitable Foundation
F.B. Heron Foundation
The William and Flora Hewlett Foundation
The Conrad N. Hilton Foundation
The Hile Foundation
Hong Kong Jockey Club
Richard Horvitz and Erica Hartman-Horvitz Foundation
Hosier Family Foundation
Ken Hubbard Fund
William and Diane Hunckler Foundation
Hundt Family Foundation Inc.
The Hunt Family Foundation
Robert and Soledad Hurst Family Foundation
The Hyams Foundation, Inc
J. R. Hyde III Family Foundation
IBRD World Bank
Ideo.org
I-Dev International
iLab
ImpactAssets
Indego Africa
Inisitir Impact Asia Fund
Instituto De Cida Daniar Empresarial
Instituto Jobos
Instituto Xilonen
Invest2Innovate
Jagriti
George and Karen James Family Foundation Inc.
Thomas A. and Mary S. James Foundation
Jaya Foundation
Jewish Communal Fund
Jewish Community Federation & Endowment Fund
Jewish Community Federation of Cleveland
The Jewish Community Foundation
Jewish Community Federation of Colorado
Jewish Community Foundation of Greater Kansas City
Jewish Community Foundation of Greater Phoenix, Inc.
Jewish Community Foundation of Los Angeles
Jewish Community Foundation of the Milwaukee Jewish Federation
Jewish Federation of Cincinnati
Jewish Federation of Cleveland
Jewish Federation of Metropolitan Chicago
Jewish Federation of Omaha Foundation
The Jill and Eric Maschler Foundation
The JLK Foundation, Inc.
Johns Hopkins Program for International Education in Gynecology
Robert Wood Johnson Foundation
Jordan River Foundation
Joy Foundation
The Joyce Foundation
JPB Foundation
JPMorgan Chase & Co. Global Philanthropy
JPMorgan Chase Foundation
Kapani Family Charitable Foundation
The Kapnick Foundation
Karetzky Family Foundation
The Katcher Family Foundation, Inc.
Ewing Marion Kauffman Foundation
Kaufman Foundation
The Keith Campbell Foundation for the Environment Inc
W.K. Kellogg Foundation
William T. Kemper Foundation
Karen A. & Kevin W. Kennedy Foundation
Kenya Climate & Innovation Centre
Jeff and Erica Keswin Family Foundation
KeyBank National Association
Kimesy Foundation
Kingfisher Foundation
Kiva
Sam W. Klein Charitable Foundation
John S. and James L. Knight Foundation
The Kresge Foundation
Kurzman Family Fund
The KYB Programme
Lamont Family Fund
The Leonard & Evelyn Lauder Foundation
Laura and Gary Lauder Philanthropic Fund
Lefkofsky Family Foundation
Jane & Alan Lehman Foundation
Lemelson Foundation
Les Dames D’Aspen LTD
Ronald and Fifi Levin Family Fund
The Lewis-Warburg Foundation
Roy Lichtenstein Foundation
Ligado Network
Linehan Family Foundation, Inc
Linked Foundation
The John L. Loeb Jr. Foundation
Loewenberg Charitable Foundation
Lords Education & Health Society
Richard Lounsbery Foundation, Inc.
Leon Lowenstein Foundation
The Lubar Family Foundation, Inc.
Henry Luce Foundation
Lumina Foundation
Lundin for Africa Foundation
Lutheran World Relief
The M&T Charitable Foundation
MAAK Foundation
John D. and Catherine T. MacArthur Foundation
The Magnolia Charitable Foundation
Maher Family Foundation
Maine Community Foundation
Malott Family Foundation
Management Sciences for Health
Mango Fund Inc.
The Mann Family Foundation
The Markle Foundation
Massachusetts Institute of Technology
The MasterCard Foundation
John P. and Anne Walsh McNulty Foundation
MEDA
The Andrew M. Paul Family Foundation
Passion Profit Limited
Partners in Food Solutions
Todd Y Park Family Foundation
The Pactolus Family Foundation
Pact Inc
The Pactulus Family Foundation
Todd Y Park Family Foundation
Partners in Food Solutions
Passion Profit Limited
The Andrew M. Paul Family Foundation
Paulson Family Foundation
PayPal
The Pearlstone Family Fund, Inc.
The Pearson Foundation
Penner Family Foundation
Perlmutter Family Foundation
Peter G. Peterson Foundation
Petit Foundation
Pew Charitable Trusts
Pisces Foundation
Pitkin County
Pivotal Foundation
Poarch Band of Creek Indians
Podhurst Family Supporting Foundation, Inc.
Pollock-Krasner Foundation
Hazen Polsky Foundation
The Pope Foundation, Inc.
Posner-Wallace Foundation
Powell Family Foundation
Princeton Area Community Foundation Inc.
Margot and Thomas J. Pritzker Family Foundation
Pro Mujer
Promotora Social Mexico AC
Prudential Foundation
The Raikes Foundation
The Ratner Family Foundation
Resnick Family Foundation
J. Christopher and Anne N. Reyes Foundation
RippleWorks
Riversands Incubation Hub
The Rock Foundation
Rockefeller Brothers Fund
The Rockefeller Foundation
Rockefeller Philanthropic Advisors
Roden Family Philanthropic Fund
Rodel Charitable Foundation
Root Capital, Inc.
Roots & Wings
Rose Community Foundation
The Rose Foundation
The Rosenkrantz Foundation
Ross Family Fund
Royal Academy of Engineering
RSF Social Finance
Rudd Foundation
Thomas Rutherfoord Foundation
Sacks Family Foundation
Samhita Social Ventures
The San Francisco Foundation
Sando Foundation
Sangam
Santa Clara University
The Sasakawa Peace Foundation
The SCAN Foundation
Mary Bucksbaum Scanlan Family Foundation
Caryn & Rudi Scheidt Jr Charitable Trust
The Schiff Foundation
Schulz Family Foundation
Charles & Lynn Schusterman Family Foundation
The Seattle Foundation
Segal Family Foundation
The Seip Family Foundation Limited
Self Help Africa
Shared Interest, Inc.
The Shelter Hill Foundation
Shenandoah Foundation
Bruce and Cynthia Sherman Charitable Foundation
Shortlist Professionals, Inc.
Siemens Foundation
Silicon Valley Community Foundation
The Simms/Mann Family Foundation
Melvin and Bren Simon Charitable Foundation
Sinapis
Sitawi
Skoll Foundation
Alfred P. Sloan Foundation
Small Enterprise Assistance Fund
The Small Foundation
Albert and Lillian Small Foundation
The Small-Scale Sustainable Infrastructure Development Fund
The Social Entrepreneur’s Fund
Social Impact Architects, Inc.
Solidaridad
South Africa Institute
South African Life College
Spire Education INC
St. Louis Community Foundation
Stanford University
The Stanton Foundation
Starting Line Foundation
Steelcase Inc.
Stichting Business in Development
Stichting Enviu Nederland
Stichting Hivos
Stichting INGKA Foundation
Stichting Spark
Stiftelsen Reach for Change
Robert Bosch Stiftung
Alan Stone Family Charitable Foundation
Barry S. and Evelyn M. Strauch Foundation, Inc.
Surdna Foundation
Swiss Agency for Development and Cooperation
Swisscontact
Synergy Social Ventures
Tamkeen Abu Dhabi LLC
Patrick F. Taylor Foundation
Teagle Foundation
Tecovas Foundation
Tides Foundation
W. Bryce Thompson Foundation
The Thrift Shop of Aspen
Thunderbird School of Global Management
TIAA Charitable Inc.
Tides Foundation
Lizzie and Jonathan Tisch Family Foundation
The Laurie M. Tisch Illumination Fund
Tobey Foundation
Town of Carbondale
Town of Snowmass Village
The TreadRight Foundation
Tuft Family Foundation
US Agency for International Development
US Department of State
C&J Unanue Family Foundation
UNDP
UNHCR
United Jewish Endowment Fund
United States Olympic Committee
United Way for Southeastern Michigan
United Way of Greater Greensboro
University De Los Andes
University of Rochester
UNLTD India
Upaya Social Ventures
US Department of Commerce
UTIC
Value for Women
The Agnes Varis Trust
Verizon Foundation
Victoria Foundation
Villgro Innovations Foundation
Nancy & George Walker Foundation
The Walmart Foundation
John and Carol Walter
Family Foundation, Inc.
Walton Family Foundation
The Andy Warhol Foundation for the Visual Arts
Water for People
Wechsler Foundation
Wege Foundation
Weingart Foundation
Weissberg Foundation
Wells Fargo Foundation
The West Foundation, Inc.
Western Colorado Community Foundation
Western States Arts Federation
Wildlife Conservation Society
Vincent Wilkinson Foundation
Ralph C. Wilson, Jr. Foundation
Winrock International
The Winslow Family Foundation
Wison Foundation
Wofford College
World Economic Forum
World Resources Institute
World Vision
World Vision Australia
WWW Foundation
Youth Business International
Youth for Technology Foundation
Youth Orchestra of The Americas
The Yulman Foundation
Yunus Social Business Fund
Barbara and David Zalaznick Foundation

Named/Underwritten Initiatives and Series

Aspen Across America
Aspen Around Town, made possible by the generous support of Michelle Smith and the Robert H. Smith Family Foundation
Aspen Institute Leadership Series: Conversations with Great Leaders in Memory of Preston Robert Tisch
The Mercedes T. Bass Lecture Series
Edlis-Neeson Great Decisions Series at the Aspen Institute
The Alma and Joseph Gildenhorn Book Series
Hurst Lecture Series
Hurst Student Seminars
McCloskey Speaker Series, made possible by a donation from the McCloskey Family Charitable Foundation
The Morris Series: Leadership & Innovation, made possible by a donation from Diane L. Morris

The Murdock Mind, Body, Spirit Series, generously underwritten by Gina and Jerry Murdock
Society of Fellows Discussion Receptions in New York City, underwritten by Ilona Nemeth and Alan Quasha
Society of Fellows Discussion Receptions in New York City, underwritten by Merilee and Roy Bostock
Society of Fellows Discussion Receptions in San Francisco, underwritten by the McCloskey and Karpowicz Families
Society of Fellows Discussion Receptions in Washington, DC, underwritten by Carolyn and William J. Wolfe
Society of Fellows Discussion Receptions in Washington, DC, underwritten by Wilma and Stuart Bernstein
Washington Ideas Roundtable Series, made possible from the generous support of Michelle Smith and the Robert H. Smith Family Foundation

Gifts in Kind

Carol and Ken L. Adelman
Mercedes T. Bass
Amy Margerum Berg and Gilchrist B. Berg
Bethel Party Rentals
Jacklyn G. and Miguel A. Bezos
Allison and Randall Bone
Merilee and Roy J. Bostock - Bostock Family Foundation
Susan and Richard S. Braddock
Breakthru Beverage Colorado and Marne Oernbauer
Suzanne and Robert Cochran
Bunni and Paul Copaken
Bonnie and Kenneth L. Davis, M.D.
Moti Ferder
Adam and Katy Frisch
Jessica M. and John B. Fullerton
Glenda and Gerald Greenwald
The Greer Trust
Arjun Gupta

Jane Harman
Janine and J. Tomilson Hill
Heidi Houston
Tori Dauphinot and Ken Hubbard
Jay’s Valet Parking
Devon and Michael Karpowicz
Jackie and Andrew Klaber
Joan I. Fabry and Michael R. Klein
J. Welby Leaman
Melony and Adam J. Lewis
Toby Devan Lewis
Sharon Handler Loeb and John L. Loeb Jr.
Lugano Diamonds
Susan and Lawrence Marx
Susan and Patterson McBaine
Bonnie P. and Tom D. McCloskey, Jr.
Bonnie McEIlveen-Hunter
Diane L. Morris
Stephanie and Michael Naidoff

The Nature Conservancy
Wally Obermeyer and Ali Phillips
Obermeyer Asset Management
Sharon Owlsley
Ilona Nemeth and Alan Quasha
Robert Rosenkranz and Alexandra Munroe
The Rosenkranz Foundation
Bren Simon
Michelle Smith
Erika and Karim Souki
Gillian and Robert K. Steel
Robert K. Steel Family Foundation
Laurie M. Tisch
John Train
The Vault
Nancy Wall and Chuck Wall
Julie Lundy and Ezra Weinblatt
Wendell and Carlotta Willkie
Judy and Fred Wilpon
Leah J. Zell
Statement of Activities
(Dollars in Thousands)

REVENUE FROM OPERATIONS 2017
$141,378

- Sponsorship revenue: $7,327
- Project and federal grants: $55,354
- Contract revenue: $8,830
- Seminar and event fees: $10,764
- Conference centers fees: $9,789
- Investment income appropriated for operations: $11,529
- Contributions: $37,128
- Other: $449
- Rental Income: $208

EXPENSES 2017
$134,993

- Fundraising and development: $4,417
- Policy programs: $64,099
- Operations Administration: $11,966
- Plant Fund: $5,204
- Communications: $3,618
- Program Administration: $3,390
- Campus activities: $16,877
- Public programs: $11,500
- Youth and engagement: $3,620
- Other restricted programs: $1,413
- Seminars: $723
STATEMENT OF FINANCIAL POSITION (unaudited) December 31, 2017
(With Summarized Financial Information as of December 31, 2016)
(Dollars in Thousands)

### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$4,709</td>
<td>$8,438</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>6,154</td>
<td>4,185</td>
</tr>
<tr>
<td>Grants and contributions receivable, net</td>
<td>45,288</td>
<td>60,571</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>5,420</td>
<td>1,795</td>
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<tr>
<td>Inventory</td>
<td>109</td>
<td>123</td>
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<tr>
<td>Investments</td>
<td>204,673</td>
<td>168,236</td>
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<tr>
<td>Investments held for deferred compensation</td>
<td>4,586</td>
<td>3,677</td>
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<tr>
<td>Property and equipment, net</td>
<td>62,166</td>
<td>49,067</td>
</tr>
<tr>
<td>Security deposits</td>
<td>102</td>
<td>100</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$333,207</td>
<td>$296,192</td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$16,622</td>
<td>$8,753</td>
</tr>
<tr>
<td>Grants payable</td>
<td>6,911</td>
<td>4,555</td>
</tr>
<tr>
<td>Customer deposits and deferred fees</td>
<td>6,532</td>
<td>5,764</td>
</tr>
<tr>
<td>Capital lease obligations</td>
<td>57</td>
<td>103</td>
</tr>
<tr>
<td>Deferred rent and lease incentive</td>
<td>9,624</td>
<td>428</td>
</tr>
<tr>
<td>Deferred compensation</td>
<td>4,586</td>
<td>3,677</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>44,332</td>
<td>23,280</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Asset</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board designated</td>
<td>97,452</td>
<td>84,062</td>
</tr>
<tr>
<td>Undesignated</td>
<td>3,031</td>
<td>920</td>
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<tr>
<td><strong>Total Unrestricted</strong></td>
<td>100,483</td>
<td>84,982</td>
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<tr>
<td>Temporarily restricted</td>
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<tr>
<td>Permanently restricted</td>
<td></td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td>288,875</td>
<td>272,912</td>
</tr>
</tbody>
</table>

**TOTAL LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$333,207</td>
<td>$296,192</td>
</tr>
<tr>
<td>Account Description</td>
<td>Liabilities</td>
<td>2018</td>
</tr>
<tr>
<td>----------------------------------</td>
<td>--------------------</td>
<td>------</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$16,622</td>
<td></td>
</tr>
<tr>
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<td>$6,911</td>
<td></td>
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<tr>
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<td>$6,532</td>
<td></td>
</tr>
<tr>
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<td>$57</td>
<td></td>
</tr>
<tr>
<td>Deferred rent and lease incentive</td>
<td>$9,624</td>
<td></td>
</tr>
<tr>
<td>Deferred compensation</td>
<td>$4,586</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$44,332</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Asset Description</th>
<th>Net Assets</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board designated</td>
<td>$97,452</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>$3,031</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Unrestricted</strong></td>
<td><strong>$100,483</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$129,741</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Permanently restricted</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$58,651</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$288,875</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**2017 v. 2016 Asset, Liability and Net Asset in Totality**

**NET ASSETS BY RESTRICTION 2017**

- **$3,031**: Undesignated Unrestricted
- **$58,651**: Permanently Restricted
- **$97,452**: Board Designated Unrestricted
- **$129,741**: Temporarily Restricted

**TOTAL LIABILITIES AND NET ASSETS**

- **2018**: $333,207
- **2017**: $296,192
## STATEMENT OF ACTIVITIES (unaudited) for the Year Ended December 31, 2017
(With Summarized Financial Information for the Year Ended December 31, 2016)
(Dollars in Thousands)

### OPERATING REVENUE AND SUPPORT

<table>
<thead>
<tr>
<th>Description</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project and federal grants</td>
<td>$55,354</td>
<td>$43,680</td>
</tr>
<tr>
<td>Contributions</td>
<td>37,128</td>
<td>41,972</td>
</tr>
<tr>
<td>Seminar and event fees</td>
<td>10,764</td>
<td>11,160</td>
</tr>
<tr>
<td>Conference centers fees</td>
<td>9,789</td>
<td>10,963</td>
</tr>
<tr>
<td>Contract revenue</td>
<td>8,830</td>
<td>9,101</td>
</tr>
<tr>
<td>Investment income appropriated for operations</td>
<td>11,529</td>
<td>6,005</td>
</tr>
<tr>
<td>Sponsorship revenue</td>
<td>7,327</td>
<td>3,577</td>
</tr>
<tr>
<td>Other</td>
<td>449</td>
<td>510</td>
</tr>
<tr>
<td>Rental income</td>
<td>208</td>
<td>153</td>
</tr>
<tr>
<td>Net assets released from restrictions:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Satisfaction of time restrictions</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Satisfaction of program restrictions</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>TOTAL OPERATING REVENUE AND SUPPORT</strong></td>
<td><strong>$141,378</strong></td>
<td><strong>$127,121</strong></td>
</tr>
</tbody>
</table>

### EXPENSES AND LOSSES

<table>
<thead>
<tr>
<th>Description</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Policy programs</td>
<td>$64,099</td>
<td>$49,508</td>
</tr>
<tr>
<td>Campus activities</td>
<td>16,877</td>
<td>16,970</td>
</tr>
<tr>
<td>Public programs</td>
<td>11,500</td>
<td>12,692</td>
</tr>
<tr>
<td>Aspen Global Leadership Network and Innovation funds</td>
<td>8,166</td>
<td>6,726</td>
</tr>
<tr>
<td>Seminars</td>
<td>723</td>
<td>912</td>
</tr>
<tr>
<td>Youth and engagement</td>
<td>3,620</td>
<td>1,634</td>
</tr>
<tr>
<td>Other restricted programs</td>
<td>1,413</td>
<td>1,365</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td><strong>106,398</strong></td>
<td><strong>89,807</strong></td>
</tr>
<tr>
<td>Supporting Services:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>General and administrative</td>
<td>24,178</td>
<td>20,750</td>
</tr>
<tr>
<td>Fundraising and development</td>
<td>4,417</td>
<td>3,681</td>
</tr>
<tr>
<td><strong>Total Supporting Services</strong></td>
<td><strong>28,595</strong></td>
<td><strong>24,431</strong></td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>134,993</strong></td>
<td><strong>114,238</strong></td>
</tr>
<tr>
<td>Change in net assets from operations</td>
<td>6,385</td>
<td>12,883</td>
</tr>
</tbody>
</table>

### NONOPERATING ITEMS

<table>
<thead>
<tr>
<th>Description</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment income in excess of appropriation</td>
<td>7,687</td>
<td>1,052</td>
</tr>
<tr>
<td>Provision for deferred taxes</td>
<td>3,506</td>
<td>–</td>
</tr>
<tr>
<td>Loss of early lease termination</td>
<td>(1,615)</td>
<td>–</td>
</tr>
<tr>
<td><strong>CHANGE IN NET ASSETS</strong></td>
<td><strong>15,963</strong></td>
<td><strong>13,935</strong></td>
</tr>
<tr>
<td><strong>NET ASSETS, BEGINNING OF YEAR</strong></td>
<td><strong>272,912</strong></td>
<td><strong>258,977</strong></td>
</tr>
<tr>
<td><strong>NET ASSETS, END OF YEAR</strong></td>
<td><strong>$288,875</strong></td>
<td><strong>$272,912</strong></td>
</tr>
</tbody>
</table>
2017 V. 2016 REVENUE BY CATEGORY

2017 V. 2016 EXPENSES BY CATEGORY
New York City is home to an increasing number of Aspen Institute activities, including policy work, public programs, and special events. Many Institute events take place at Roosevelt House on the Upper East Side, the onetime home of Franklin and Eleanor Roosevelt and now part of Hunter College.

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The Aspen Meadows campus, in the quiet West End of Aspen, Colorado, was created by renowned Bauhaus artist and architect Herbert Bayer. Its 40 acres, bordered by mountain streams and fields of wildflowers, are just minutes away from the center of Aspen.

The Aspen Institute
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The Aspen Wye River campus

The Aspen Wye River campus, is located near Queenstown on the Eastern Shore of the Chesapeake Bay in Maryland. Its conference centers are set on 950 acres on the banks of the Wye River.

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Lil Buck and Jon Boogz use a 2017 Aspen Ideas Festival performance to help people reconsider what movement can do. (Dan Bayer)
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